

School of Public Affairs

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Established in 1972, the School of Public Affairs (SPA) provides graduate level, professional training for managers and policy-makers in public, nonprofit, and criminal justice organizations. The School offers the Master of Public Administration (MPA), the Master of Criminal Justice (MCJ), and a Bachelor of Arts (BA) in Criminal Justice. SPA students can also pursue a more limited course of study, earning an undergraduate certificate in Homeland Defense or graduate certificates in Public Management, Nonprofit Management, Criminal Justice, Nonprofit Fund Development, and Homeland Defense.

SPA offers a select group of students the opportunity to enhance their potential for executive leadership and success in public service careers. The curriculum reflects the philosophy that management in public and nonprofit organizations presents unique challenges and opportunities because of our obligation to serve the public interest. All SPA students take a common core of courses, then take electives focusing on public, nonprofit, or criminal justice management.

During their course of study, students learn to perform research, to utilize new technological resources, to manage organizational finances, and to fully utilize and manage human resources. Emphasis is placed on the theoretical foundations of public service and the special ethical considerations of work in the public and nonprofit sectors. Elective courses address specific student interests.

Students graduate with a sophisticated understanding of the public and nonprofit sectors and their interdependence, and of contemporary principles of organizational development and management.

For the benefit of many public affairs professionals, SPA has regionalized the program. This revolutionary model calls for professors—instead of students—to commute between campuses, making a far wider range of course work accessible to students and practitioners. Resident SPA faculty have earned doctorates in their fields of specialization and are nationally recognized scholars. They conduct research of interest to scholars and practitioners in the field, as well as research on issues of concern in Southern Colorado. SPA also invites practitioners who are recognized leaders in their area of expertise to teach selected courses in SPA's degree programs.

The School of Public Affairs is a place where the University meets and exchanges ideas and information with the local, state, and national communities. SPA also sponsors conferences, training programs, and other opportunities for lifelong learning. These activities help to create a community of public servants, and they ensure that the University and the community share their rich resources.

Vision

To enable students and professionals to discover a vast world of ideas, research, case studies and perspectives that can propel them years ahead in their ability to think analytically about society's issues.

Mission

The mission of the School of Public Affairs is:

- To improve the quality of public service in Colorado and the Rocky Mountain West
- To offer an excellent program of professional education and training
- To prepare public and nonprofit managers for leadership in a rapidly changing environment

Accreditation

The School of Public Affairs is accredited by the National Association of Schools of Public Affairs and Administration's (NASPAA) Commission on Peer Review and Accreditation.

Faculty

Associate Dean: Terry Schwartz; **Professors:** Donald Klingner and Mark McConkie; **Associate Professor:** Catherine Kaukinen.

Programs of Study

The programs of study that are available for completion through the University of Colorado at Colorado Springs are listed on the following page.

SPA General Academic Policies

Undergraduate Academic Policies

Academic Advising

Students are expected to assume responsibility for planning their academic programs in accordance with School rules, policies and major requirements. Advisors in the Student Success Center can answer questions about School policies and graduation requirements, and will assist students in course selection. Students expecting to graduate within one or two semesters should schedule a senior advising appointment by calling (719) 262-3260 or by going to the Student Success Center.

Although the advisors provide summary sheets of major requirements, it is the faculty who are responsible for major advising. It is the student's responsibility to arrange such faculty consultation for questions involving major requirements and graduate school applications. Students should schedule appointments to discuss their questions well in advance of registration.

Course Load

The minimum full-time course load is 12 hours. The normal maximum is 18 hours. If a student wishes to take more than 18 hours per semester, special permission must be obtained from the Director of Criminal Justice. These totals include

Programs of Study

Discipline	Undergraduate Certificates	Graduate Certificates	Minor	Bachelor's	Master's
Public Administration					MPA, On campus and online format
Criminal Justice		Certificate	Minor	BA	MCJ*
Nonprofit Management		Certificate			
Nonprofit Fund Development		Certificate			
Public Management		Certificate			
Homeland Defense	Certificate	Certificate			

* While all course work for the MCJ degree may be completed on the Colorado Springs campus, the degree is awarded through the University of Colorado, Denver.

A PhD in Public Affairs is available through the Denver campus. * While all course work for the MCJ degree may be completed on the Colorado Springs campus, the degree is awarded through the University of Colorado, Denver.

A PhD in Public Affairs is available through the Denver campus.

all courses taken for credit at any of the university's three campuses but do not include correspondence courses, noncredit courses, or courses taken at other institutions.

To receive credit, the student must be officially registered for each course.

Students who hold or expect to hold full- or part-time employment while enrolled in the college must register for course loads they can expect to complete without unusual difficulty, as outlined in the General Information section of this *Bulletin*.

Grading Policies

Students should familiarize themselves with the General Information section of this *Bulletin*, as well as with the introductory pages of each semester's official Schedule of Courses, for information about the university grading system and the current procedures for registering on a pass/fail basis, for dropping and adding classes, and for withdrawing from the university.

Pass/Fail Option

Students in the School of Public Affairs may not use the pass/fail option for courses taken to fulfill the area requirements, the composition requirement, the quantitative and qualitative reasoning skills requirement, or the major requirements.

Students may take up to 15 hours of elective credit on a pass/fail basis. Transfer students may take one hour of pass/fail credit for every eight hours of credit attempted at the University of Colorado. For full-time students, maximum pass/fail hours per semester are as follows:

- Fall and Spring—6 credit hours
- Summer—3 credit hours

For part-time students, no more than 50 percent of total credit hours may be taken pass/fail in a given semester. If only one course is taken in a semester, it may be taken pass/fail. The P grade is not included in the student's grade point average; the F grade is included. A pass/fail designation may not be reversed. For further information concerning the pass/fail option, see the General Information section of this *Bulletin*.

Repetition of Course

When a student takes a credit course more than once, all grades are used in determining the grade point average. However, if a student has passed the same course more than one time, the School of Public Affairs will count that course only once when calculating the student's credit hours earned toward graduation. The only exception to this rule will be in cases where a course is designated in this *Bulletin* as "may be repeated for credit."

Latin Honors

In order to graduate with Latin honors, a student must complete a minimum of 45 semester hours on the UCCS campus and achieve a cumulative grade point average of 3.5 for cum laude, 3.7 for magna cum laude, and 3.9 for summa cum laude. ALL post-secondary work (including transfer work) is included in this cumulative grade point average.

President's and Dean's List Criteria

The criteria for the president's and dean's lists are as follows:

- President's list: 4.0 grade point average.
- Dean's list: 3.75-3.99 grade point average.
- Students must be enrolled in a minimum of 12 graded hours during a regular semester (fall or spring).

The dean notifies awarded students by letter.

Independent Study

Students who have completed a considerable portion of their undergraduate studies with distinction may register for independent study with the approval of the BACJ Director. The amount of credit to be given for an independent study project shall be arranged with the instructor.

No more than eight hours of independent study may be credited toward the major, and no more than 16 hours toward the bachelor's degree. No student may register for more than eight hours of independent study in any one term (summer, fall, or spring).

Academic Probation

Students who have attempted at least 12 hours at UCCS and whose University of Colorado cumulative grade point

average falls below 2.0 will be placed on academic probation. While on probation, students will be required to achieve a minimum acceptable grade point average each term (determined by the individual academic record) or be subject to academic suspension. Students placed on probation will be informed in writing concerning their academic status and the conditions of continued attendance.

A more comprehensive statement on the academic probation policy is available in the Student Success Center in Main Hall.

Academic Suspension

The normal suspension period in the School of Public Affairs is one academic year, excluding the summer semester. Students suspended for the first time will be reinstated after the normal suspension period has been served, upon reapplying for admission to the university.

Students suspended for the first time may be reinstated before the end of the normal suspension period by the following measures:

- Achieving a 2.5 grade point average on all summer or extended studies work attempted at the University of Colorado since suspension. Six hours minimum must be completed.
- Raising the cumulative University of Colorado grade point average to at least 2.0 by completing summer or extended studies course work at the University of Colorado.
- Achieving a cumulative grade point average of at least 2.0 by attending another institution. The cumulative grade point average in this instance is the grade point average at the University of Colorado combined with course work taken at all other institutions.
- Successfully appealing the suspension in writing to the dean.
- Being recommended for reinstatement by the coordinator of academic probation and suspension for the School of Public Affairs in the Student Success Center, Main Hall.
- Students eligible for reinstatement before serving the normal suspension period must notify the Student Success Center. Reinstated students absent for either fall or spring semesters or who complete 12 or more hours at another institution must reapply for admission to the university.
- Students suspended for the first time will be reinstated on probation and will be informed in writing of their academic status and the conditions of continued attendance. Students not meeting conditions of continued attendance will again be subject to academic suspension. Reinstatement after a second suspension requires approval of the dean of the School of Public Affairs. Requests for reinstatement must be made in writing.
- A more comprehensive statement on the academic suspension policy is available in the Student Success Center, Main Hall.

Graduation Requirement

Senior Audit

Early in the first semester of the senior year or, preferably, toward the end of the junior year, each student must schedule a senior audit with the academic advisors in Student Success to determine status with respect to the curricular requirements.

Diploma Card

No fewer than 90 days prior to the date of commencement, seniors are required to file a diploma card with the academic advisors in the Student Success Center that gives notice of intention to complete graduation requirements. Failure to complete the diploma card in time may delay a student's graduation.

Residence Requirements

A candidate for a degree from the School of Public Affairs must earn the last 30 hours in residence in the College. During these 30 hours, the student must be registered in the School of Public Affairs. All 30 hours must be taken on the Colorado Springs campus. Students wishing to attend another university or college simultaneously with UCCS during the last 30 hours must have prior approval of the dean of the School of Public Affairs in order to count these transfer hours as part of the last 30 hours.

Graduate Academic Policies

Standards of Performance

To be in good standing, students must have an overall grade point average of not less than a 3.0 in all course work. The academic performance of each student will be reviewed at the end of each semester. A student who has a grade point average less than 3.0 will, at the dean's discretion, be placed on probation or suspended from the program. Nondegree students who do not maintain a 3.0 grade point average may not be allowed to enroll in any additional SPA courses. Any student receiving a grade of F in any course is automatically placed on probation.

After a student has been placed on probation, he or she has a maximum of two semesters (fall and spring) to raise his or her grade point average to 3.0. Courses taken to raise the cumulative grade point average must be applicable to the degree and must be taken in the two semesters (fall and spring) immediately following the semester in which the cumulative grade point average fell below 3.0. Failure to raise the cumulative grade point average to 3.0 in the time period outlined will result in immediate suspension from the program.

Time Limit

Master's degree students must complete all course work and degree requirements within six years of registration in their first course. Exceptions must be approved in writing by the dean.

Transfer of Credit

Up to nine semester hours of appropriate graduate work from an accredited college or university may be credited toward the Master of Public Administration or Master of Criminal Justice degree. Courses to be transferred should have been taken within five years of the request for transfer of credit. All transfer work must be approved in writing by the dean.

Undergraduate Programs**Undergraduate Admission**

Candidates for regular admission to the Bachelor of Arts in Criminal Justice program are expected to meet the general requirements for undergraduate admission to the University, as described in the General Information section herein. The *Bulletin* that governs a student's graduation requirements is the one in effect at the time of a student's most recent admission into the college of the student's degree program.

Undergraduate Academic Requirements**General Education Requirements**

The School of Public Affairs requires all students to complete an English writing requirement, a reasoning proficiency requirement, area requirements, and cultural diversity, oral communication, and global awareness requirements. Assuming that a student does not test out of the writing and reasoning requirements, the total number of credit hours needed to complete the college general education requirements is 45.

The School of Public Affairs will accept transfer courses from a community college "general education core" and substitute these credits for credits required within the 120 hours needed for the BA degree in whatever manner is most advantageous to the student. The School will also accept noncore academic courses in transfer, i.e., courses that are not considered to be vocational or technical in nature.

NOTE TO ALL STUDENTS: The requirements for **English Composition and Writing Competency, Quantitative and Qualitative Reasoning Proficiency**, and the **Area Requirements in Humanities, Social Sciences, and Natural Sciences** are identical to those listed for students in the College of Letters, Arts, and Sciences. Please refer to the detailed information as outlined in the College of Letters, Arts, and Sciences section of this *Bulletin*.

Bachelor of Arts in Criminal Justice—BACJ

The BACJ program utilizes an interdisciplinary approach to capture both the academic liberal arts emphasis and the professional and policy knowledge required to educate criminal justice professionals.

Outcomes, BACJ

Criminal Justice is a broad and increasingly interdisciplinary field. Students who complete the BACJ will:

- Be able to draw on multiple disciplines and research traditions to identify and understand the social and behavioral contributors to crime and delinquency

- Have a comprehensive understanding of the institutions in the criminal justice system and how politics and policy making affect these institutions
- Have effective critical thinking and oral and written communication skills
- Have a comprehensive knowledge of the ethical concerns of the criminal justice field
- Understand how perceptions of the criminal justice system vary cross-culturally, and how such differences influence policy and public perception

In addition, the BACJ will provide the foundation for students who are interested in pursuing the Master of Criminal Justice degree.

Requirements for the BACJ degree**General Requirements**

Students must take a minimum of 120 credit hours, including:

- 45 credit hours of general education requirements as outlined in the College of Letters, Arts, and Sciences
- 39 other elective credit hours
- 23 undergraduate required Criminal Justice core credit hours
- 13 elective credit hours in criminal justice or ancillary fields (as approved)

Students must also meet the following requirements:

- A minimum of 18 hours must be upper-division major courses
- A 3-credit-hour internship required for those who do not have experience in the field of criminal justice
- A grade of C or better in each undergraduate course applied to satisfy major requirements
- Major requirements may not be taken pass/fail

Upper-Division Requirement

Students must complete at least 45 hours of upper-division work (courses numbered 300 or 3000 and above) to be eligible for the bachelor's degree. Students may register for upper-division courses if they have met prerequisites or obtained departmental approval. Courses transferred from a junior/community college carry lower-division credit.

Required Course Work**CORE COURSES**

- CJ 1001 Introduction of Criminal Justice
- CJ 2041 Crime Theory and Causes
- CJ 3100 Criminal Justice Research Methods
- CJ 3150 Statistics for Criminal Justice
- CJ 4042 Corrections
- CJ 4043 Law Enforcement
- CJ 4044 Courts and Judicial Process

13 ELECTIVE CREDITS IN CRIMINAL JUSTICE OR ANCILLARY FIELD
(AS APPROVED BY THE BACJ DIRECTOR)

Minor in Criminal Justice

A minor in Criminal Justice requires 18 hours in Criminal Justice and includes the following courses:

General Requirements

- A minimum of nine hours of upper-division CJ courses are required for a minor in criminal justice.
- Students must earn a grade of C or better in each course required for the minor.
- Minor requirements may not be taken pass/fail.
- No more than nine credit hours, including six upper-division credit hours, of transfer work may count toward the minor in criminal justice.

Required Courses

CJ 1001 Introduction to Criminal Justice
CJ 2041 Crime Theory and Causes

Electives

At least one of the following:

CJ 4042 Corrections
CJ 4043 Law Enforcement
CJ 4044 Courts and Judicial Process

Plus three additional elective courses in Criminal Justice or ancillary fields. Courses outside criminal justice must be approved in advance by the BACJ director.

SPA Graduate Programs

Graduate Admission

Prerequisites

- A bachelor's degree from a college or university of accredited standing, with grades sufficiently high to indicate ability to pursue graduate work. The applicant may have majored in any field for the undergraduate degree.

Application Materials

- Parts I and II of the Graduate School Application, including a written statement indicating educational and career goals.
- \$60 application fee for the Master of Public Administration degree; \$50 application fee for the Master of Criminal Justice degree.
- Two sets of official transcripts from all higher education institutions.
- Three recommendations by qualified references that establish the applicant's personal qualifications for graduate work. Recommendations may be from professors, employers, and/or others who are acquainted with the prospective student's professional and/or academic work.
- The Graduate Record Examination (GRE), the Graduate Management Aptitude Test (GMAT), or the Law School Admissions Test (LSAT) unless applicant meets these requirements for waiver: the candidate already has a master's degree in another field **OR** the applicant has an undergraduate grade point average of 3.0 or better

and can demonstrate significant professional accomplishment through employment in management or policy-making positions for a minimum of ten years or the equivalent.

- Selective Service Registration Form (males only).
- Resume.

Deadlines

Applicants should submit all admissions materials by July 1 for the fall semester, December 1 for the spring semester, and May 1 for the summer term. Review of applications is conducted on a continuing basis.

Students who have missed the deadline for the upcoming semester may register as nondegree students. Up to twelve credit hours of public administration or criminal justice course work taken as a UCCS nondegree student may be applied to the MPA or MCJ degree program. Nondegree student application forms are available in the Office of Admissions.

Master of Criminal Justice Degree—MCJ

The Master of Criminal Justice (MCJ) program is designed for students interested in comprehensive professional graduate education in the field of criminal justice. It is intended to develop in the student a fundamental understanding of the basic fields within criminal justice and of background material from supporting disciplines that would enable the student to adapt to many operational specializations. As an academic and professional field of study, this program is dedicated to preparing men and women not only to administer the system as it presently exists but also to evaluate, to analyze and to change—to become pioneers in accelerating the shaping of a rational and responsive criminal justice system.

To deal with this system effectively, research design capability must be developed along with the skills required for the ordering and analysis of empirical data. This course of study will also prepare the student to be an innovator in crime control and prevention through course work dealing with strategies and skills for promoting individual, organizational, and social change.

General Requirements for the MCJ Degree

- A minimum of 36 credit hours of appropriate graduate study, including a minimum of 27 credit hours in criminal justice. The remaining courses for the degree may be under the criminal justice heading or under another discipline, with prior written approval of the faculty advisor.
- A grade point average of B (3.0 on a 4-point scale) or better is required for degree candidacy.
- Grades of B- or better in all required courses. Credit will not be counted for any course in which a student earns a grade of C- or lower.
- No more than six credit hours of independent study.

Course Requirements**Core Courses**

CJ 5000 Law and Social Control
 CJ 5100 Administration of Criminal Justice
 CJ 5120 Nature and Causes of Crime
 CJ 5321 Research Methods in Criminal Justice-

Elective Courses

Students must complete 21 semester hours of electives. Elective courses include a mixture of specialized courses, workshops, and other formats. Students may choose to use these elective hours to build an area of concentration designed to meet individual needs. Where appropriate, students may include specialized courses offered by other departments and schools of the University, with prior written approval of the faculty advisor.

Field Study in Criminal Justice

Students who have not had experience in a criminal justice organization are required to complete CJ 6910 Field Study in Criminal Justice. A minimum of 240 hours of supervised work is required to earn three hours of credit. All required core courses must be completed before enrolling in CJ 6910.

Advanced Seminar/Professional Practicum

This course presents students with the opportunity to apply knowledge gained in course work to a question of interest drawn from their current or future careers in criminal justice. The Advanced Seminar/Professional Practicum is taken in the final semester of the student's program. It allows the student to apply the knowledge and skills gained in his or her course work through in-class discussions and individual or group projects. All core courses must be completed before a student enrolls in the advanced seminar.

Master of Public Administration Degree—MPA

The Master of Public Administration (MPA) program serves the needs of pre-service students who wish to begin a career in the management of public or nonprofit organizations, of mid-career public or nonprofit sector professionals who wish to enhance their potential for career advancement, and of people from the private sector who intend to move into the public or nonprofit sectors. The MPA is a broadly recognized credential for public service management at all levels of government and in many nonprofit organizations. It also serves as a foundation for doctoral work in the field of public administration.

The curriculum of the MPA program provides students with a range of theoretical and practice-based concepts in topical areas such as the field of public administration, leadership, ethics, public policy, methods of conducting research, and human resources and financial management. The curriculum also includes a variety of elective courses that allow students to tailor their programs to their particular career interests.

Outcomes for MPA

- Make use of the broad base of knowledge and research in public and nonprofit administration and policy

- Communicate effectively in speaking and writing
- Apply critical thinking skills to solve problems in public and nonprofit settings in a manner that will increase the public good

General Requirements for the MPA Degree

- A minimum of 36 semester hours of graduate course work
- A grade point average of B (3.0 on a 4-point scale) or better
- Grades of B- or better in all required courses. Credit will not be counted for any course in which a student earns a grade of C- or lower.

Course Requirements**Six core courses or approved equivalents:**

PAD 5001 Introduction to Public Administration and Public Service

PAD 5002 Organizational Management and Change

PAD 5003 Research and Analytic Methods

PAD 5004 Economics and Public Finance

PAD 5005 The Policy Process and Democracy

PAD 5006 Ethics and Leadership.

Students are expected to complete PAD 5001 within their first two semesters of enrollment.

Fifteen semester hours of electives

Elective courses include a mixture of specialized courses, workshops, and other formats. Students may choose to use these elective hours to build an area of concentration designed to meet individual needs. Where appropriate, students may include specialized courses offered by other departments and schools of the University, with prior written approval of the faculty advisor or dean.

Advanced Seminar/Professional Practicum

This course presents students with the opportunity to apply knowledge gained in course work to a question of interest drawn from their current or future careers in public or nonprofit organizations. The Advanced Seminar/Professional Practicum is taken in the final semester of the student's program. It allows the student to apply the knowledge and skills gained in his or her course work through in-class discussions and individual or group projects. All core courses must be completed before a student enrolls in the advanced seminar.

Field Study in Public Administration.

Students who have limited experience (generally defined as less than one year of experience) in public or nonprofit organizations must complete an internship. Students register for PAD 6910 for three credit hours while completing the internship, which includes a minimum of 300 hours of supervised work and study.

Note: This requirement raises the total semester hours needed to earn the MPA degree to 39.

Applicants to the program will be reviewed, and those who must complete internships will be notified. Students

ordinarily begin an internship following completion of the core and related elective courses.

Additional Internship Opportunities.

Students who are not required to complete an internship as part of their degree program may nevertheless opt to participate in a field experience as an independent study and may earn credit for doing so. Those who wish to pursue this opportunity should contact the SPA Internship Coordinator.

Rocky Mountain MPA (The Online MPA)

The Rocky Mountain MPA provides a unique opportunity for students with complicated and busy schedules, or those who live at a distance from the University, to obtain a Master of Public Administration (MPA) degree. Online courses are web-based versions of the same classes offered on campus, and they usually follow the regular semester schedule. Consult the *Schedule of Courses* each semester for more information.

Graduate Certificate Programs

Students who wish to sharpen their knowledge and skills without committing to the full MPA or MCJ degree programs may earn a certificate in one of five areas by completing four designated courses. Students who complete a certificate and later enter the MPA or MCJ program may count all credits toward the respective degree.

Graduate Certificate Eligibility Requirements

Any person with a bachelor's degree from an accredited institution may apply to the certificate program by submitting to the School of Public Affairs official college transcripts from each institution attended and one letter of recommendation written by a supervisor or co-worker. Before enrolling for courses, students must submit an application for unclassified student status and pay the required \$25 unclassified student application fee. Nondegree student application forms are available in the Office of Admissions. Students who have been admitted to the MPA or MCJ program may also earn a certificate by completing the course requirements listed below. Students must earn grades of B- or better in each course counted toward a certificate.

The Certificate in Public Management

This certificate, awarded to students interested in public sector management, focuses on the key areas of expertise required of public administrators.

Required Courses

PAD 5001 Introduction to Public Administration and Public Service
 PAD 5002 Organizational Management and Change
 PAD 5004 Economics and Public Finance **OR** PAD 5005 The Policy Process and Democracy
 PAD 5220 Managing People in Public and Nonprofit Organizations **OR** PAD 5625 Local Government Management

The Certificate in Nonprofit Management

This certificate program provides present and potential nonprofit managers with the opportunity to improve their managerial skills as well as their knowledge of nonprofit administration.

Required Courses:

PAD 5110 Seminar in Nonprofit Management
 PAD 5140 Nonprofit Financial Management

Plus two of the following courses:

PAD 5120 Nonprofits and Public Policy
 PAD 5130 Collaboration Across Sectors
 PAD 5150 Understanding and Achieving Funding Diversity
 PAD 5160 Nonprofit Boards and Executive Leadership
 PAD 5170 Strategic Management for Public and Nonprofit Managers
 PAD 5260 Managing in a Multicultural Society
 PAD 5350 Program Evaluation

The Certificate in Nonprofit Fund Development

This certificate program provides present and potential fund development professionals with the knowledge and skills for successful fundraising in the nonprofit sector.

Required Courses

PAD 5110 Seminar in Nonprofit Management
 PAD 5140 Nonprofit Financial Management
 PAD 5150 Understanding and Achieving Funding Diversity
 PAD 6115 Grantwriting

The Certificate in Criminal Justice

This certificate focuses on the development of managerial skills for law enforcement, corrections, and other professionals in the field of criminal justice.

Required Courses:

CJ 5100 Administration of Criminal Justice
 CJ 5120 Nature and Causes of Crime

Plus two of the following courses:

CJ 5000 Law and Social Control
 CJ 5320 Seminar in Police Administration
 CJ 5520 Seminar in Corrections
 CJ 5551 Judicial Administration

Certificate in Homeland Defense

This certificate is designed for students with an interest in and desire to prepare for jobs related to homeland security and homeland defense.

Required Courses:

PAD 5950 Introduction to Homeland Defense
 PAD 5951 Interagency Relationships in Homeland Security and Homeland Defense
 PSC 598 Understanding the Threat
 INFS 692 Protection of Critical Infrastructures

Doctor of Philosophy (PhD) in Public Affairs

The School of Public Affairs offers a program of advanced graduate study leading to the Doctor of Philosophy (PhD) in Public Affairs. The program, based on the Denver campus, permits work to be taken on any campus of the University if it is part of the approved program of study or degree plan. Application deadline is February 1.

For further information or application materials, write or call:

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